



# Earnings Release First Quarter 2014

June 2014

laPolar®

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# Highlights 1Q 2014

- ✓ Same Store Sales in Chile grew by 5%
- ✓ Increase in financial revenues
- ✓ EBITDA growth in the last 12 months
- ✓ Risk Rate of 9,1%
- ✓ Colombia Exit

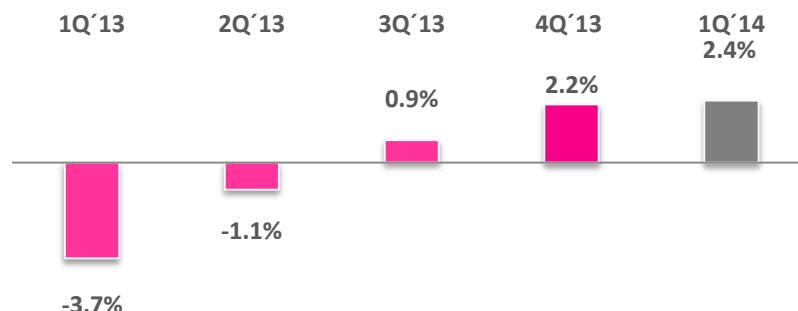
## Recent Events

- ✓ Debt Renegotiation
- ✓ Change in management

# Consolidated Income Statements: 1Q 2014

CLP B\$	1Q 14	% Income	1Q 13	% Income
Revenues	92.0		83.4	
Cost of Sales	(60.9)	-66%	(57.4)	-69%
<b>Margin</b>	<b>31.1</b>	<b>34%</b>	<b>26.0</b>	<b>31%</b>
SGA (w/o depreciation)	(33.0)	-36%	(29.6)	-35%
Operating Income	(3.7)	-4%	(5.2)	-6%
<b>EBITDA</b>	<b>(1.8)</b>	<b>-2.0%</b>	<b>(2.8)</b>	<b>-3.3%</b>
Depreciation	(1.7)		(1.6)	
Non - Operating Profit	(6.5)		(5.5)	
<b>Profit (loss) before taxes</b>	<b>(10.2)</b>	<b>-11%</b>	<b>(10.6)</b>	<b>-13%</b>
Benefits (expenses) income tax	0.6		2.5	
<b>Profit (loss) Chile</b>	<b>(9.6)</b>		<b>(8.1)</b>	
<b>Profit (loss) Colombia</b>	<b>0.0</b>		<b>(3.5)</b>	
<b>Profit (loss) Consolidated</b>	<b>(9.6)</b>		<b>(11.6)</b>	

## EBITDA MARGIN LTM

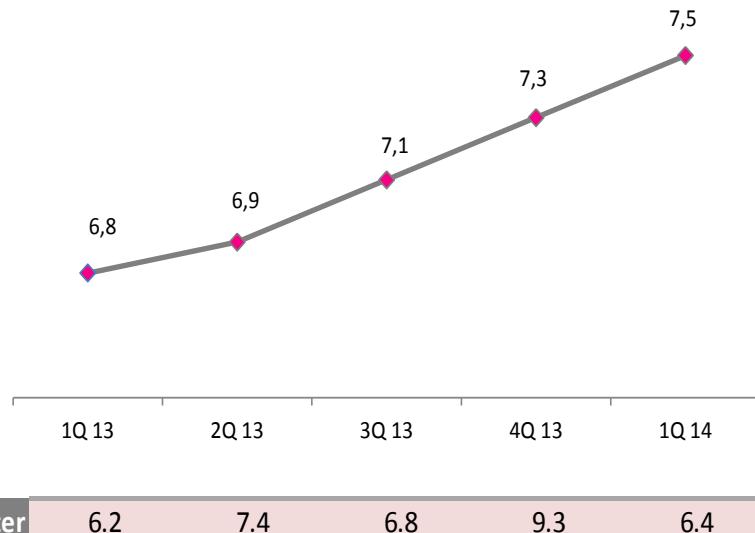


# Retail Operation

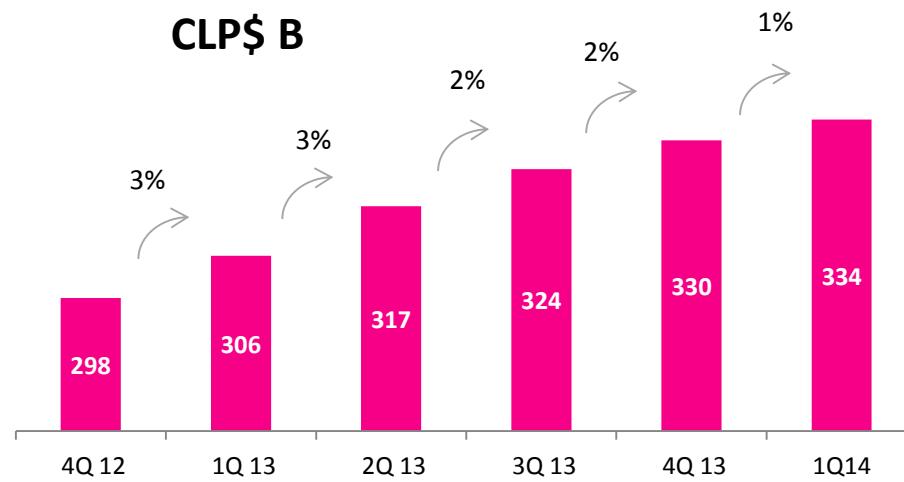
	1Q'14	1Q'13	Δ %
<b>Retail Revenues (CLP \$ M)</b>			
	72,942	68,673	6%

	LTM 1Q14	LTM 1Q13	Δ %
<b>Retail Revenues (CLP \$ M)</b>			
	334,418	306,266	9%

UF/sqm LTM

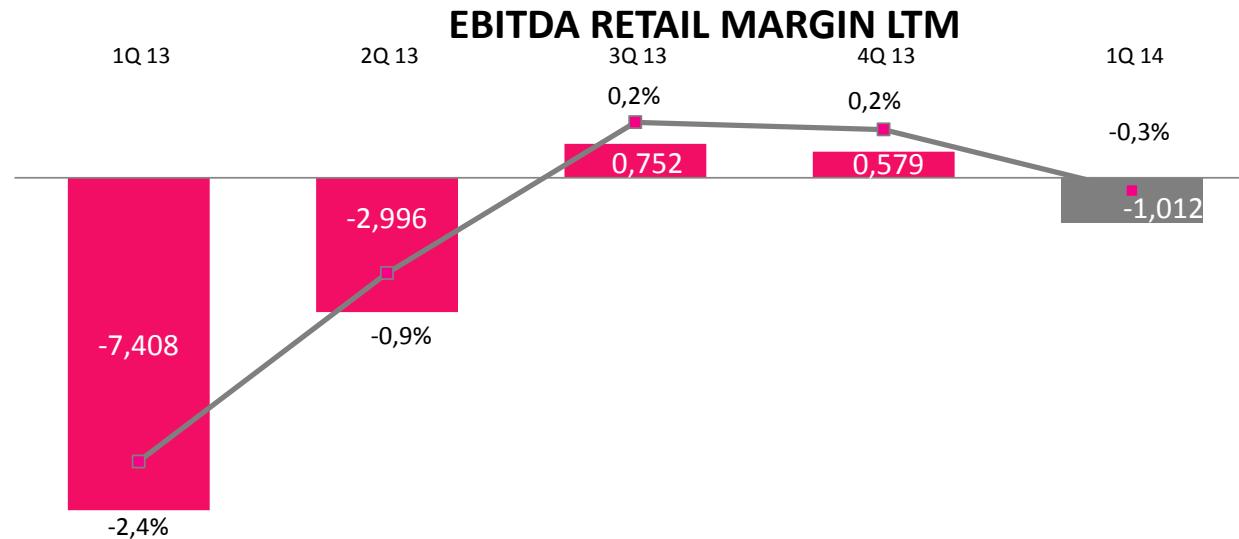


Retail Revenues LTM  
CLP\$ B



# Retail Operation

	1Q`14	1Q`13	Δ%
Retail Margin (CLP \$ M)	18.078	17.312	5%
Margin %	25%	25%	
	LTM 1Q14	LTM 1Q13	Δ%
Retail Margin (CLP \$ M)	89.871	74.772	20%
Margin %	27%	25%	



	1Q`13	2Q`13	3Q`13	4Q`13	1Q`14
Q	-2.392	3.107	-1.269	1.133	-3.983

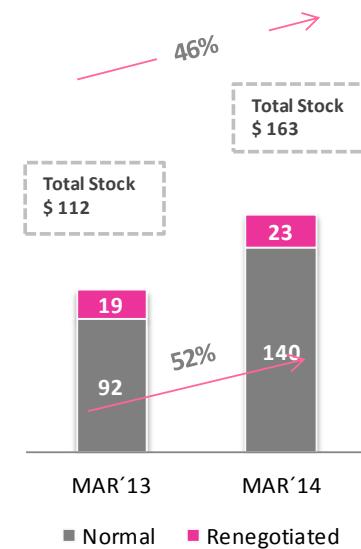
# Financial Operation

	1Q'14	1Q'13	Δ %
<b>Financial Revenues (CLP \$ M)</b>			
	20,087	14,736	36%

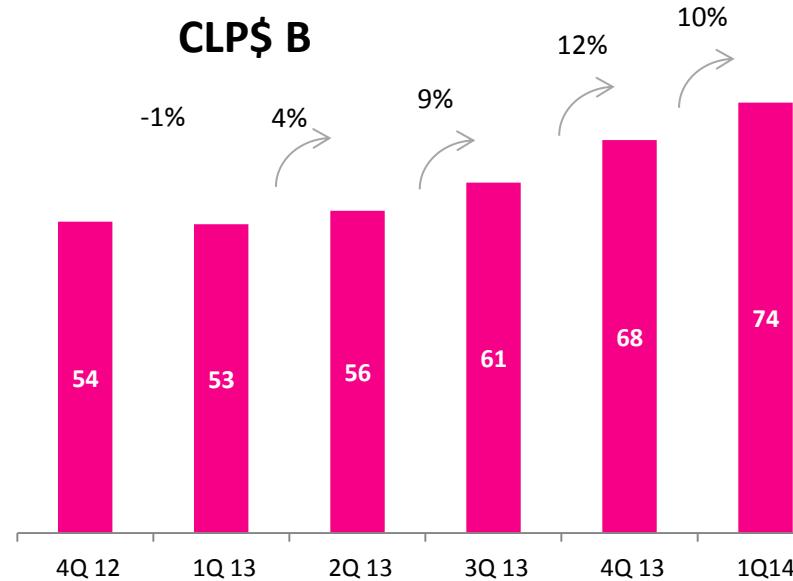
	LTM 1Q14	LTM 1Q13	Δ %
<b>Financial Revenues (CLP \$ M)</b>			
	73,732	53,969	37%

	1Q'14	1Q'13	Δ%
<b>Financial Margin (CLP \$ M)</b>			
	14.090	8.679	62%

	LTM 1Q14	LTM 1Q13	Δ%
<b>Financial Margin (CLP \$ M)</b>			
	55.516	36.782	51%



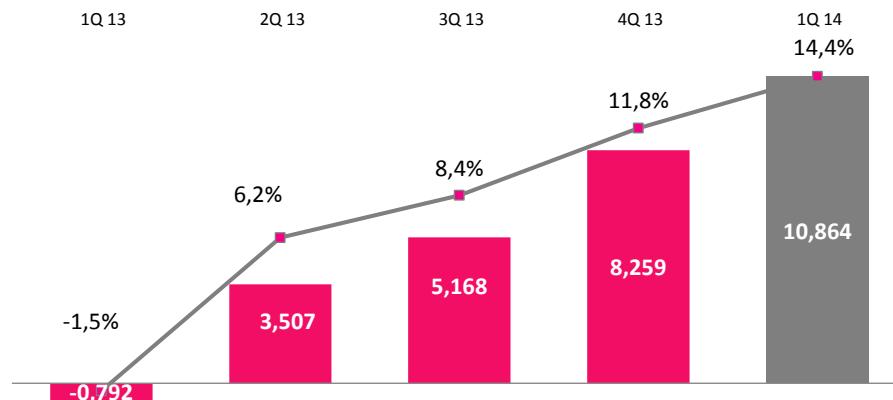
## Financial Revenues LTM CLP\$ B



# Financial Operation

Financial Business	1Q' 14	1Q' 13
<i>Credit Card Loan Stock ( CLP Billion \$)</i>	163	112
<i>% Provision for loan losses</i>	9.1%	12.9%
<i>Open Accounts w/ balance (Th.)</i>	508	453
<i>Average debt ( CLP Th.\$)</i>	322	247
<i>% of sales with Credit Card</i>	49%	45%

## EBITDA FINANCIAL MARGIN LTM



EBITDA CLP \$ M	1Q` 13	2Q` 13	3Q` 13	4Q` 13	1Q` 14
Q	-395	4.044	3.101	1.533	2.227

# Cash Flow

## Cash Flow Statements

### Cash flow from (used in) operating activities

	31-mar-14	31-mar-13
	CLP M\$	CLP M\$
<b>Net cash flow from operating activities</b>	<b>(1,336)</b>	<b>(20,224)</b>

### Cash flow (used in) investing activities

<b>Net cash flow from (used in) investing activities</b>	<b>(1,537)</b>	<b>3,228</b>
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### Cash Flow (used in) financing activities

<b>Net cash flow from (used in) financing activities</b>	<b>(5,388)</b>	<b>(2,398)</b>
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<b>Net decrease in cash and cash equivalents</b>	<b>(8,260)</b>	<b>(19,393)</b>
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<b>Cash and cash equivalents at the beginning of the period</b>	<b>21,403</b>	<b>135,935</b>
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<b>Cash and cash equivalents at the end of the period</b>	<b>13,143</b>	<b>116,542</b>
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# Q&A

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## Disclaimer:

This presentation contains forward-looking statements which reflect management's best judgment based on factors currently known but involve significant risks and uncertainties.

Actual results could differ materially from these forward-looking statements as a result of a number of factors, including but not limited to risks more fully described in our financial statements.



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